Budget
In FY17, the Libraries received a flat base budget of $12,271,128, supplemented by substantial infusions of cash from various sources to support strategic purchases requiring one-time payments. One-time transfers of cash from the operating budget were made during the fiscal year. The Libraries do not expect confirmation of the FY18 budget until late summer. But with the university’s current focus on college affordability, no increase to the base materials budget is expected this year. Supplemental funds continue to be provided from revenues from licensing university trademarks (e.g. for logo apparel and other items) and as well as endowments and gifts.

Staffing and Organizational Structures:
- Gene Springs was appointed Collection Strategist to replace Jan Maxwell who departed for Notre Dame. Gene was previously our Business Librarian. Following the move of our Collection Analyst to a position with OhioLINK we are recruiting a replacement analyst.
- The Libraries are currently recruiting two new diversity residents for our Mary P. Key Diversity Residency Program: Librarian for Cultural Diversity Inquiry and Global Digital Humanities Librarian.
- We continue to develop our special collections processing program with the promotion of Cate Putirski to Program Manager and approval of a new program assistant position and six term hires.
- We have filled a term position in our reformatting program to focus on AV content in special collections. A survey will be conducted and procedures for user-requested reformatting workflows will be developed as well as exploration of increasing accessibility of reformatted media.
- Under our Electronic Resources Officer, Anita Foster, reconfiguration of our e-resource acquisitions unit continued with the hire of a contract manager position to focus on license management workflows and routine renewals.

Strategic Planning
The Libraries have been actively in a strategic planning process led by our new Vice Provost. It will align with the current campus strategic planning cycle. The Mission, Vision, Values, and Strategic Directions and Focus Areas will be ready for public release shortly. A dynamic and inclusive process engaged staff, faculty, key stakeholders, and donors.

Building collections
The substantial infusion of cash for strategic purchases in fy17 allowed us to focus on three areas of particular interest: streaming video, business resources, and data resources. Our contracts with Kanopy, Docuseek 2 and Swank now complement Films on Demand and our numerous Alexander Street Press collections, greatly increasing the availability of streaming video for our users. Several business resources, previously identified for potential acquisition, were acquired via one-time payments for multiyear access. The third area of strategic interest is investment in data. We purchased seven data resources, three of which are large data sets that were requested by faculty members from a variety of departments and colleges.

The Libraries continued to participate in the DeGruyter/Lyrasis pilot project to test a business model for acquiring all frontlist e-books (i.e. including titles that may be subject to course adoption). We are purchasing the frontlists of Harvard, Princeton, and Columbia university presses in this project that runs through December 2017. OhioLINK is continuing its consortial e-book purchasing on the UPSO platform alongside long-time consortial e-book contracts with Oxford (OSO), Springer and Wiley. OSU continued to purchase the full Project Muse e-book package, and invested selectively in e-book archives along with many smaller publisher collections of frontlist e-books. Most of the e-book archives purchased in fy17 continued to be in STEM subjects. The Libraries already have extensive e-journal archives from many major scholarly publishers, so purchasing of this type continues to slow; our only major purchase in this category this year added content from Taylor & Francis, across a wide variety of disciplines.

Enhancing collections storage and shared print initiatives
A report by Jake Nadal has been commissioned to assist OSU Libraries in exploring the potential for an Ohio partnership centered on an OSU-managed facility capable of housing substantial numbers of monographs and serials that are
flexible workspaces

an expanding term workforce

workflow model that repositions all program staff to work across all areas of the program instead of focused on individual

minimal

volume of incoming collections,

developed a strategy to address providing comprehensive, minimal access over the next 5 year

discoverable through standards

The Special Collections Processing Program continues to develop

quality control for outsourced reformatting projects, and high

This service transitioned to full

After an internal task force recommended the discontinuation of OSUL’s e

deflected through ILL will also be incorporated into this

collections initially, and enhancing their bibliographic metadata prior to scanning. Special Collections requested and

them to HathiTrust vis

Creating the batch load tool and sharing our experience and documentation with the other Ohiolink members will help

Records were enhanced prior to

batch loading of bib records and PDF files.

Our Preservation & Reformatting program stood up a new workflow this year to scan rare materials from OSUL’s

collections – many of which were passed over for Google Books scanning due to condition or format – and depositing

to HathiTrust vis-à-vis the Internet Archive. We are focusing primarily on non-Roman language Area Studies

collections initially, and enhancing their bibliographic metadata prior to scanning. Special Collections requested and

deflected through ILL will also be incorporated into this workflow soon.

Approximately 26,000 PhD dissertation files and records (Covers from 1955-2002) have been ingested into the OhioLink

ETD Center through the efforts of the Collections Description and Access department. These files were purchased from

ProQuest as PDF files with brief bib records. Records were enhanced prior to batch loading of bib records and PDF files.

Creating the batch load tool and sharing our experience and documentation with the other Ohiolink members will help

them to contribute their own legacy digitized theses and dissertations into the OhioLink ETD Center. Next up is ingesting

Master Theses that were digitized by a vendor. This collection covered the Libraries holdings of OSU Masters Theses


OSU Libraries are participating as retention partners in Phase I of the HathiTruswt Shared Print Program. The Libraries

are proposing retention commitments of 924,126 monographs represented in the HathiTrust collection.

Enhancing collection access

Several initiatives are advancing in the Big Ten Academic Alliance context. OSU is participating actively in the BTAA

shared cataloging program, building on our local work to expand appropriate lending and on-demand scanning of special

collections, shared print repository, accessibility assessment for licensed e-resources, and geospatial data project.

Two interconnected projects have launched to enhance user experience in working with OSUL content and services. We

are engaging in a complete web site redesign and migration to a new content management system for the Libraries’ web

site. Extensive user experience research is under way and a web writer has been engaged to help with content

presentation. Rollout is expected to be late in the calendar year. A parallel discovery project is focused on rethinking how

we present and facilitate exploration of the complex discovery environment arising from our deep and multifaceted

resource and service offerings. See https://library.osu.edu/blogs/director/2017/02/17/ launching-web-redesign-and-

discovery-projects/

The Non-Roman Cataloging Section of the Collections Description and Access department continues adding subject
terms in Arabic, Chinese, Japanese, Spanish, and Cyrillic to materials in those languages. Recognized controlled-
vocabularies are used, to the extent possible, to apply post-coordinated subject headings in the language and script
appropriately to the materials. These terms are linked as non-Roman representations of the LC FAST terms, and included
OCLC master records. For example, OCLC# 913488099 includes Arabic headings from a controlled list and supplied
locally, each encoded as to source. This project provides richer access to materials, and the project will be extensible to
other languages, libraries, and systems.

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collections initially, and enhancing their bibliographic metadata prior to scanning. Special Collections requested and

deflected through ILL will also be incorporated into this workflow soon.

After an internal task force recommended the discontinuation of OSUL’s e-Reserves service, the unit that responsible for

this service transitioned to full-time reformatting work, focusing primarily on digitizing OSU student works, performing

quality control for outsourced reformatting projects, and high-throughput scanning of collections for deposit into our IR.

The Special Collections Processing Program continues to develop toward the goal of making all of our archival holdings

discoverable through standards-based description. We have defined our backlog/hidden collections project and
developed a strategy to address providing comprehensive, minimal access over the next 5 years. To address the large
volume of incoming collections, a new position focused on archival accessioning is now in place, facilitating more
minimal-processing-at-the-time-of-accession, reducing time to availability. We are currently transitioning to an Agile-like
workflow model that repositions all program staff to work across all areas of the program instead of focused on individual

collection-based work streams; we expect this model will accelerate some areas of work and make more effective use of

an expanding term workforce (6 positions created in the past year). In addition, the work space has been redesigned with

flexible workspaces and shelving to create an environment facilitating productivity.
**Research Projects**

OSU is participating in the AAU/ARL/AAAP Open Access Monograph Publishing Initiative with the University Libraries leading campus participation. The Libraries is designating operating funds to support the project. The subvention funds will be allocated through a competitive proposal process designed to enhance engagement across the University with new publishing models and foster a cohort of faculty committed to promoting positive change in the monograph publication system. The university already regularly funds subventions for many faculty projects so the OA Monograph Publishing Initiative will bring the Libraries into dialog with various stakeholders about the role of subventions in supporting scholarship, tenure and promotion and open access.

The Libraries participated in the now completed Mellon-funded project *Pay It Forward: Investigating a Sustainable Model of Open Access Article Processing Charges for Large North American Research Institutions* led by UC Davis and the California Digital Library; final report at [http://icis.ucdavis.edu/?page_id=713](http://icis.ucdavis.edu/?page_id=713) with a calculation tool and the project data available publicly as well. The data gathering process produced a range of helpful benchmarks for ongoing local work as well.

**Diversity and Inclusion Initiatives**

OSU has long hosted the Mary P. Key Diversity Residency Program. As the two current residents near the end of their two-year appointments, recruitment for two new resident positions is under way – Librarian for Cultural Diversity Inquiry and Global Digital Humanities Librarian. Both are two-year term positions. The Libraries is planning to initiate a regular annual cycle of resident hires – two per year.

The Ohio State University and Inclusion Committee won the University’s Distinguished Diversity Enhancement Award. See [https://library.osu.edu/blogs/director/2017/04/27/libraries-diversity-efforts-recognized-with-distinguished-diversity-enhancement-award/](https://library.osu.edu/blogs/director/2017/04/27/libraries-diversity-efforts-recognized-with-distinguished-diversity-enhancement-award/)