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## **ALA Midwinter Report, 2014**

ALCTS CMDS Chief Collection Development Officers of Large Research Libraries ALCTS Technical Services Directors of Large Research Libraries

### **Budget**

The Libraries received a regular inflationary increase of \$546,000 to the base materials budget in FY14 but also took a \$300,000 reduction to its base for a new base of \$12,271,128. In addition, supplemental funds continue to be provided from revenues from licensing university trademarks (e.g. for logo apparel and other items) as well as endowments and gifts. Further enhancing the Liraries' collections support, OhioLINK continues to receive state funding for a portion of its e-resource purchases. However, this stabilization of consortial funding is partly counterbalanced by cuts to the consortium's operating budget that continue to limit funding for content purchases. In FY14 OhioLINK implemented a revised formula for allocating costs for shared journal package resources among member institutions with the result that OSU Libraries saw a significant increase in its costs for consortial resources.

### **Staffing and Organizational Structures:**

A period of retirements and hiring continues to refresh staff resources and support restructuring within the Division of Collections, Technical Services and Scholarly Communication. Key changes are described below.

Jan Maxwell started 2014 as OSUL's new Collection Strategist. She will be representing OSU at the CCDOs of Large ARL Libraries Meeting – please introduce yourself and make her welcome.

The Libraries are also planning for the approaching retirement of a key organizational leader: Wes Boomgaarden, Head of Preservation and Reformatting will be retiring at the end of June after 30 years with the Libraries. Please help us in identifying interested candidates for our open Head of Preservation and Reformatting position (position description at <a href="http://library.osu.edu/about/jobs/">http://library.osu.edu/about/jobs/</a>).

Acquisitions has reorganized key operations, created a new coordinator position and filled new positions for e-book acquisitions and area studies acquisitions. The unit experienced five staff departures through a Voluntary Separation Incentive Program offered to qualifying staff.

Collections Description and Access (formerly Cataloging) has now fully replaced graduate assistants with permanent staff, hiring catalogers for Chinese, Romance Languages, Japanese, Korean, Hebrew, and e-resources/serials (2) – all classified civil service positions. The incentive program and GA phase-out also fostered a departmental reorganization to better manage project work, increase support for e-resource cataloging, and respond to staff departures. A new Project Coordinator and E-resource Discovery and Cataloging position are now in place and new Non-Roman Languages Cataloging Coordinator has been hired.

Special Collections Description and Access (formerly Special Collections Cataloging) has expanded its scope to include processing of special collections with the hire of a new processing coordinator for Special Collections.

Digital Content Services hired a marketing and promotions coordinator to advance repository and publishing programs while Copyright Resources added a staff position for Rights Management Specialist to support the program head.

The same voluntary separation program in the Research and Education Division combined with redeployment of vacancies elsewhere in the Libraries has led to recruiting a cluster of six faculty librarians. New hires in this part of the Libraries include a new Architecture Librarian, Business Librarian, Fine Arts Librarian, and Data Management Librarian. Interviews have been completed for a Digital Humanities Librarian and an Associate Director for Research and Education.

## **Collections & Access**

Jan Maxwell began January 2 as the Libraries' Collection Strategist. She is continuing to serve as chair of the OhioLINK CIRM Committee. With her arrival, several projects will pick up pace including a review of new purchase proposals from collection managers.

OSUL is also serving as liaison to a CIC/OCLC Research project to explore the CIC collective print monographic collection in light of the earlier OCLC mega-regions research. This project will provide a foundation for future discussion of potentially creating a CIC-focused shared monographic repository. In conjunction with the project, OSUL is jointly sponsoring a regional meeting to explore issues relating to the development of collective print monographic collections with CIC and OCLC Research and support from OhioLINK (late March 2014).

As the CIC Shared Print Repository continues to develop, OSU is in the process of supplying gap list volumes for Elsevier titles to the program. OSU estimates it will be able to supply approximately 8-9,000 volumes for this phase of the project.

More locally, a project focused on assessing the effectiveness of different acquisition modes for e-book content is underway. Building e-book collections remains a priority with new acquisitions of e-book collections from Elsevier, Project Muse titles, Springer, and Casalini Libri. A complementary PDA program continues. The resolution of the OCLC/ebrary ingest issue has produced a notable uptick in the number of triggers in the 4<sup>th</sup> quarter. At the close of 2013, the total number of triggered DDA titles was 746 with an expenditure total of \$88,071. In addition, OhioLINK is piloting a small consortial PDA program covering e-books published by Ashgate, Rowman & Littlefield, and Cambridge UP.

OSU Libraries has begun a project exploring journal value metrics looking at strategies developed by CDL and the Canadian Research Knowledge Network. To date Wiley journals have been analyzed. The Libraries are interested in working collaboratively with other organizations to explore more efficient methods for calculating the metrics and engaging in discussions of their potential usefulness in supporting negotiations and for collection management.

The University Libraries are conducting an RFP for 3<sup>rd</sup> party storage of library collections. The Libraries currently hold approximately 3 million volumes in a high-density, Harvard-model depository. The 3<sup>rd</sup> party storage contract will provide high quality storage for boxed collections (mainly special collections) in the metro area as the Libraries continue to seek funding for construction of an additional storage module.

The Libraries are also renovating the Food, Agricultural and Environmental Sciences Library. The facility will be closed and collections relocated during the renovation. A smaller print collection will be returned to the facility with other items transferred to storage.

OSU made the deduplication of JSTOR archival journal holdings a priority action item in 2010. During the intervening years, over 52,000 volumes have been deselected from Arts & Sciences Collections I – X as well as the Life Sciences Collection. In addition, OSU has contributed 4,580 volumes to the CRL print archive of JSTOR journal holdings and directly loaned 86 volumes to JSTOR for digitization of missing content. As new JSTOR collections are released OSU plans to continue this large-scale deduplication project while contributing to shared print repositories.

OSU libraries continue to supply materials to Google for the book scanning project. Supply of selected items from special collections will begin in 2014. In addition the Libraries is planning to supply items from the separately managed OSU Law Library. OSU expects its scans will be ingested into HathiTrust shortly.

The Ohio State University Libraries recently moved its Billy Ireland Cartoon Library and Museum from an outdated 6,800 sq. ft. space into a newly renovated building offering over 30,000 sq. ft. including new offices, galleries, secure research room and expanded storage facilities. The renovation provided state-of-the-art climate control, compact shelving, fire suppression and security for the over 450,000 works of original cartoon art, 45,000 books, 67,000 serials (including 29,000 comic books), 3,000 linear feet of manuscript materials, and 2.5 million comic strip clippings and newspaper pages held by the Library.

Access to special collections is also being enhanced by a program to expand on-demand scanning of special collections materials requested via ILL. To improve acquisition of special collections, Copyright Services has developed a revised deed of gift templates to address various issues including rights transfer (contact Sandra Enimil, enimil.1@osu.edu).

The Libraries holds an extensive collection of manga and is in the process of moving Japanese language manga published 1990 or later to the circulating collection to make it more accessible for use on campus and for lending to other libraries. This decision also reflects a change in the collection focus of manga special collections to a significant collection of manga magazines containing the first publication of a manga and rare manga. About a third of the projected 7,000 volumes are now available for circulation, and completion is expected by June 2014.

The hire of a new exhibits manager is allowing the Libraries to review and advance its growing exhibits program. Increasing the efficiency of exhibits preparation and developing a coherent exhibits program (including digital presentations) are current priorities. The Libraries have also been experimenting with sharing contract preparators with other cultural program units on campus.

#### **Technical Services**

OSU Libraries has begun developing policies and procedures for routinizing the acquisition of material via auctions. Increased activity for acquiring materials for Special Collections from both consumer-to-consumer and auction house sales has prompted the need to develop best practices. Ohio State has plans to pilot a procurement card dedicated to online auctions. This will allow for easier tracking and reconciliation and prevent disruption to non-auction procurement card purchases if there are security issues.

With the arrival of a special collections processing coordinator, the Libraries have reactivated its hidden collections survey project. The addition of a Special Collections Cataloging Coordinator has improved and enhanced dialog between curators and technical services, increasing productivity on the backlog and re-setting expectations for cataloging of rare books. The new Processing

Coordinator position in Special Collections Description and Access is expected to similarly streamline, standardize and facilitate archival processing. The positions will also focus on completing a survey of unprocessed and under processed special collections and developing a program for addressing hidden collections.

The Libraries recently completed a project to catalog volumes from the Charvat special collection with staff from the cataloging unit supporting general collections. The project successfully demonstrated that some special collections materials can be cataloged at scale using catalogers without special training in cataloging special collections.

The Libraries recently completed loading its local bibliographic data into WorldCat Local to make this information available to users of that discovery system. A variety of other projects continue aimed at enhancing the value of local bibliographic data for discovery. For instance, cleanup resulting from the 2013 batch reclamation project continues and projects to correct non-filing characters and split theses and dissertation records into print-electronic pairs are under way. Five staff received loader training from our ILS vendor and a new Loader Working Group is being formed to review existing loaders and develop new ones as needed. OSUL has also expanded its participation in the ECIP program and has substantially increased the number of records it creates for the program.

OhioLINK has decommissioned its "home-grown" link resolver OLinks. As a result OSUL deployed the Serial Solutions 360 Link link resolver and expects this to enhance users' discovery experience.

OSUL implemented RDA June 11, 2012 following extensive staff training and development during the spring. Authority record creation has been implemented now that the Libraries are independent contributors of RDA records to BIBCO and NACO. Training continues on authority record creation and management. Contact Magda El-Sherbini for information about OSU's experience (elsherbini.1@osu.edu).

# **Repository/Publishing Programs**

Following on the Office of Management and Budget memo in February 2013 calling on federal funding agencies to develop plans to institute public access to funded research publications and data, the Libraries formed an Advisory Task Force on Federal Public Access Policies. The group has worked to monitor external developments, begin to align library resources and services, identify key stakeholders (beyond researchers) and generally prepare for future developments.

Digital Content Services (publishing and repository programs) created a new position to advance partner development and management. A staff member with expertise in publishing and marketing has joined the unit and has gone to work on advancing outreach to partners and systematizing work with ongoing partnerships. The Libraries successfully launched a campus-wide editors group which has become quite active online and in regular meetings. The group has fostered discussion of publishing issues generally as well as open access issues while promoting awareness of library publishing services. Opportunities for further engagement and outreach to this market segment have been identified and several workshops and other strategies will be developed as a result.

OSU's institutional repository and publishing programs continue to grow but several changes in OhioLINK repository infrastructures are affecting the OSU Libraries. The OhioLINK ETD Center (which houses OSU digital theses and dissertations) was rebuilt and redeveloped following a security breach and platform failure in January 2013. The redeveloped and significantly improved system is now available and supporting ingest, discovery, and delivery. Ingest of more than 26,000 pdfs of pre-ETD dissertations obtained from ProQuest is being planned. In addition, the Libraries have largely completed the process of bringing a small number of digital collections into library-managed systems in response to the planned decommissioning of OhioLINK's Digital Resource Center (repository).

#### **Preservation and Reformatting**

The Task Force for the Stewardship of Student Works completed its work and made recommendations to improve management of print copies and plan for reformatting of theses and dissertations. As a result, the Libraries are planning to issue an RFP for scanning of pre-ETD masters theses – either from print or microforms. This is envisioned as a multi-year award.

Several significant reformatting projects have come online including: Samuel Beckett primary sources: Focusing on materials dating from 1957-1976. The works being contributed by Ohio State to the Beckett Digital Manuscript Project (www.beckettarchive.org) and includes the novels Comment c'est (How it is) and Watt, and the plays Fin de partie (Endgame) and Happy Days. The Capital (newspaper), 1871-1889: (a Washington DC title published by Ohioans). The entirety of the Ohio State University's course bulletins for the period 1896-1962 (58,353 pages) have been completed since last summer. Japanese Naval Manuscripts from years just after Perry "opened" Japan to the West. The Lantern (Ohio State's student newspaper): Efforts are underway to complete the retrospective years of this publication (1997 through spring 2013) by scanning original paper issues through an imaging vendor. The 1881-mid-1997 retrospective is complete, available and frequently-accessed via our OliveSoft<sup>TM</sup> hosted site at http://digital.olivesoftware.com/Default/Skins/Ohio/Client.asp?Skin=Ohio&AppName=2&AW=1384435069597 (Today's web edition of the newspaper is at http://thelantern.com/)